MINUTES OF THE REGULAR MEETING OF THE BOARD OF DIRECTORS OF THE **HIGH PERFORMANCE TRANSPORTATION ENTERPRISE (HPTE)**

Held: Wednesday, March 14th 2018; 11:30 am

CDOT Region 1, 2000 S. Holly St., Denver CO 80222

The regular meeting of the Board of Directors of the HPTE was convened in accordance with applicable statutes of the State of Colorado, with the following Directors present:

Don Marostica, Chair Thad Noll Kathy Gilliland

Shannon Gifford, Vice Chair Rocky Scott

Chair Marostica called the meeting to order @11:32 am:

HPTE Board Director Khokryakhova was excused.

Director's Agenda Overview and Discussion: HPTE Director David Spector thanked everyone for their patience during the recent cyber-attack. CDOT Executive Director Mike Lewis briefed the Board on the nature and status of the data breach. He said there is a separate firewall for traffic safety and operations, which were not affected. The Incident Management Team is now in the malware eradication phase, and hopes to be getting administrative and engineering functions back on line soon. Director Spector said HPTE tolling business activities were minimally affected, thanks to quick intervention by HPTE Tolling Operations Manager Kelly Brown. Mr. Lewis concluded by noting the problem stemmed from a weakness in the server system.

Herman Stockinger, Director of the Office of Public and Government Relations (OPGR) reported SB18-01 (Sen. R. Baumgardner, Sen. J. Cooke), regarding infrastructure funding is currently being debated. The bill calls for a ballot measure for voters to approve \$3.5 M in performance bonds to fund at least one new Tier 1 major project in each CDOT region. The bill does not call for raising fees or taxes. Mr. Stockinger noted the bill could die. SB18-128 (Sen. B. Gardner, Rep. L. Liston) concerns a restriction on state agencies' authority to increase fees. The bill has been postponed indefinitely.

HB18-1198 (Rep. L. Saine, Rep. T. Kraft-Tharp) establishes best practices for statutory boards and commissions calls for additional training and education for State boards and committees. HPTE Director Spector said an orientation manual is in place for the HPTE Board, and offering more training opportunities is a good policy. He said a more robust education component to Board orientation will be forthcoming. The Board supported the idea, and reaffirmed the commitment to public outreach and education as well. CDOT Legislative Director Andrew Karsian noted that outreach builds rapport and credibility with local stakeholders and legislators.

HPTE Director David Spector noted that HPTE Legislative Liaison Ron Papsdorf is leaving CDOT, and said HPTE made excellent progress building legislative relationships under his guidance. Mr. Spector and the Board congratulated Mr. Papsdorf and wished him success in his new position.

Region 1 Office of Transportation Safety, Maintenance and Operations (TSMO) Deputy Director Angie Drumm briefed the Board on the I-25 Road Safety Audit concerning a perceived increase in accidents. CDOT worked through a multi-disciplinary process under FHWA guidance, creating a menu of possible solutions. CDOT will implement feasible solutions given local preferences and needs. Ms. Drumm also summarized the 1-70 Mountain Corridor variable speed limit analysis to mitigate speeding and aggressive driving throughout the corridor. HPTE Director Spector noted the State Patrol's increased activity has helped decrease safety concerns and incidents in the US36 corridor, notably regulating speed differentials between the Express Lanes and general purpose lanes. Roadway design and enforcement of traffic laws are key to safe and compliant driver behavior. Other steps taken to address safety in all corridors include signage evaluation, pavement markings, implementation of rumble strips and review of concepts of operations. Ms. Drumm noted the full roadway template for the US 36

corridor demonstrates the safety benefits beyond those of interim solutions. Director Spector said minimizing speed differentials between Express and general purpose lanes may have revenue repercussions.

Board Break, Reconvene and Roll Call: The Board took a five-minute break. Upon returning, all Board Directors were present.

Public Comment:

Chair Marostica invited members of the public to speak to the Board. There were none.

Director's Report:

HPTE Director David Spector reported he and Chief Financial Officer Jeff Sudmeier will travel to New York in April to meet with institutional lenders that hold HPTE bonds. Building relationships with investors is a best practice for financing projects in the future. They will carry the message to the industry that C-470 toll commencement will begin on time, and any construction delays will have no negative implications for revenue. He also noted in April that HPTE and the Virginia Office of Public Private Partnerships will present P3 express lane case studies from Colorado and Virginia at a "learning lab" sponsored by the Build America Transportation Investment Center Institute (BATIC).

Other HPTE outreach activities in April include providing a project tour for Infrastructure New Zealand, and speaking on a P3 panel at the Conference on World Affairs at the University of Colorado Boulder. The regular April meeting of the HPTE Board will be held as usual, although Mr. Spector will be out of town.

The Tolling Services Agreement (TSA) with E-470 for backoffice services will expire in 2 ½ years. HPTE and E-470 have begun discussions about the future direction of toll collection and administration in Colorado and E-470's role as a vendor to HPTE. The relationship between the two entities is good, and Mr. Spector invited the Board to consider supporting the effort. There was discussion that tolling technology is developing at a very rapid pace and there is a need for forward thinking and policy. Director Spector pointed to HOV3 implementation and integration of technology in the Express Lanes Master Plan as examples of planning for the future.

The HPTE staff and Board welcomed Tony Meneghetti, HPTE Major Projects Manager, as the latest addition to Team HPTE. He brings direct engineering experience from the US 36 and Central 70 projects, and will serve as the HPTE liaison to project teams.

Communications Update:

HPTE Communications Manager Megan Castle described for the Board the series of four focus groups held in February. The groups provided information about general public understanding and acceptance of Express Lanes. Ms. Castle said the sessions were helpful in shaping messaging and educational efforts. HPTE Vice Chair Gifford was present for the focus groups, and noted the low public awareness of the gas tax as road funding as an example of where messaging is a key. Ms. Castle said the focus group participants wanted more information about how to use express lanes, and that they were most receptive to messaging on the roadway variable message signs.

Major Projects Update:

HPTE Operations Manager Nick Farber spoke about meeting with the 1-25 South Coalition and their interest in toll rates. He emphasized to the group that toll rates have not been set and will be comparable to the range of rates of other Express Lane corridors. Toll rates are set taking into account value of time and traffic and revenue analyses. He noted other HPTE project activity was taking place on I-25 North regarding information technology systems, and on US 36 regarding clean-up of maintenance language in the Concession Agreement. He also reported a recent meeting with RTD about future evaluation of potential for HOV/HOT lanes on SH 119, should HPTE funding be available.

Consent Agenda: Resolution #260

Upon a motion by Vice Chair Gifford and second by Board Director Noll, the Consent Agenda was approved unanimously.

Approving February 14, 2017 Minutes

Resolution #261 Approving FY 2018-19 IAA Fee for Service: Mr. Farber said this is HPTE's annual update and request to approve the FY 2018-19 Fee-for-Service Intra-Agency Agreement (IAA) Scope of Work between HPTE and CDOT. Work under this scope will include the Express Lanes Master Plan development, providing Central 70 transportation demand management services for businesses, residents and commuters affected by the Central 70 project, exploring innovative financing for the 1-25 South "Gap" project, and oversight of all tolling operations for 1-25 North US36 to 120th Express Lanes, and the 1-70 Mountain Express Lane. Upon a motion by Board Director Scott and second by Vice-Chair Gifford, Resolution #261 was approved unanimously.

Resolution #262 Approving FY 2018-19 HPTE Budgets: HPTE Budget Analyst Piper Frode presented the final FY 2018-19 HPTE Budgets, noting the Board reviewed the draft budgets last month. HPTE Director David Spector pointed out that HPTE has not increased its budget request for FY18-19. Upon a motion by Board Director Noll and second by Vice Chair Gifford, Resolution #261 was approved unanimously.

Adjourn: The HPTE Board of Directors adjourned at 1:22 pm.

